## LAND O'LAKES, INC. CONSOLIDATED BALANCE SHEETS

|   |                   | June 30,<br>2017    | December 31,<br>2016 |           |  |  |
|---|-------------------|---------------------|----------------------|-----------|--|--|
|   | J)                | J <b>naudited</b> ) |                      |           |  |  |
|   | (\$ in thousands) |                     |                      |           |  |  |
| ASSETS  |                   |                     |                      |           |  |  |
| Current assets:                                     | Φ.                | 00.400              | Φ.                   | 101.004   |  |  |
| Cash and cash equivalents                           | \$                | 83,422              | \$                   | 101,024   |  |  |
| Receivables, net                                    |                   | 2,209,388           |                      | 1,650,580 |  |  |
| Inventories   |                   | 2,139,705           |                      | 2,186,006 |  |  |
| Prepaid assets Other parent assets                  |                   | 165,330             |                      | 1,737,970 |  |  |
| Other current assets                                |                   | 23,604              |                      | 21,022    |  |  |
| Total current assets                                |                   | 4,621,449           |                      | 5,696,602 |  |  |
| Investments   |                   | 313,179             |                      | 296,876   |  |  |
| Property, plant and equipment, net                  |                   | 1,254,234           |                      | 1,180,251 |  |  |
| Goodwill  |                   | 585,606             |                      | 505,099   |  |  |
| Other intangibles, net                              |                   | 443,375             |                      | 456,215   |  |  |
| Other assets  |                   | 168,183             |                      | 169,968   |  |  |
| Total assets  | \$                | 7,386,026           | \$                   | 8,305,011 |  |  |
| LIABILITIES AND EQUITIES                            |                   |                     |                      |           |  |  |
| Current liabilities:                                |                   |                     |                      |           |  |  |
| Notes and short-term obligations                    | \$                | 641,760             | \$                   | 485,118   |  |  |
| Current portion of long-term debt                   |                   | 4,358               |                      | 6,243     |  |  |
| Accounts payable                                    |                   | 1,512,451           |                      | 1,689,672 |  |  |
| Customer advances                                   |                   | 164,401             |                      | 1,752,059 |  |  |
| Accrued liabilities                                 |                   | 805,399             |                      | 610,862   |  |  |
| Patronage refunds and other member equities payable |                   | 83,330              |                      | 113,996   |  |  |
| Total current liabilities                           |                   | 3,211,699           |                      | 4,657,950 |  |  |
| Long-term debt                                      |                   | 1,073,093           |                      | 876,986   |  |  |
| Employee benefits and other liabilities             |                   | 524,054             |                      | 500,824   |  |  |
| Commitments and contingencies                       |                   | _                   |                      | _         |  |  |
| Equities:   |                   |                     |                      |           |  |  |
| Capital stock                                       |                   | 770                 |                      | 785       |  |  |
| Series A Cumulative Redeemable Preferred Stock      |                   | 552,314             |                      | 307,808   |  |  |
| Member equities                                     |                   | 1,072,424           |                      | 1,072,846 |  |  |
| Accumulated other comprehensive loss                |                   | (212,071)           |                      | (222,197) |  |  |
| Retained earnings                                   |                   | 797,824             |                      | 744,895   |  |  |
| Total Land O'Lakes, Inc. equity                     |                   | 2,211,261           |                      | 1,904,137 |  |  |
| Noncontrolling interests                            | _                 | 365,919             |                      | 365,114   |  |  |
| Total equities                                      |                   | 2,577,180           |                      | 2,269,251 |  |  |
| Total liabilities and equities                      | \$                | 7,386,026           | \$                   | 8,305,011 |  |  |

## LAND O'LAKES, INC. CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

|   | Fo | or the Three | ths Ended         | For the Six Months Ended |    |           |       |           |  |  |
|---|----|--------------|-------------------|--------------------------|----|-----------|-------|-----------|--|--|
|   |    | June 30,     |                   |                          |    | Jun       | e 30, | 30,       |  |  |
|   |    | 2017         |                   | 2016                     |    | 2017      |       | 2016      |  |  |
|   |    |              | (\$ in thousands) |                          |    |           |       |           |  |  |
| Net sales   | \$ | 3,674,732    | \$                | 3,519,113                | \$ | 7,349,196 | \$    | 7,143,261 |  |  |
| Cost of sales   |    | 3,264,532    |                   | 3,086,857                |    | 6,510,702 |       | 6,297,992 |  |  |
| Gross profit  |    | 410,200      |                   | 432,256                  |    | 838,494   |       | 845,269   |  |  |
| Selling, general and administrative                         |    | 289,741      |                   | 290,275                  |    | 580,817   |       | 576,333   |  |  |
| Earnings from operations                                    |    | 120,459      |                   | 141,981                  |    | 257,677   |       | 268,936   |  |  |
| Interest expense, net                                       |    | 18,408       |                   | 15,794                   |    | 33,539    |       | 29,999    |  |  |
| Other expense (income), net                                 |    | (171)        |                   | 1                        |    | (171)     |       | _         |  |  |
| Equity in earnings of affiliated companies                  |    | (26,440)     |                   | (23,073)                 |    | (30,141)  |       | (25,246)  |  |  |
| Earnings before income taxes                                |    | 128,662      |                   | 149,259                  |    | 254,450   |       | 264,183   |  |  |
| Income tax expense  |    | 15,704       |                   | 14,846                   |    | 31,596    |       | 25,880    |  |  |
| Net earnings  |    | 112,958      |                   | 134,413                  |    | 222,854   |       | 238,303   |  |  |
| Less: net earnings attributable to noncontrolling interests |    | 33,510       |                   | 43,228                   |    | 38,490    |       | 49,378    |  |  |
| Net earnings attributable to Land O'Lakes, Inc.             | \$ | 79,448       | \$                | 91,185                   | \$ | 184,364   | \$    | 188,925   |  |  |
| Applied to:   |    |              |                   |                          |    |           |       |           |  |  |
| Member equities   |    |              |                   |                          |    |           |       |           |  |  |
| Allocated patronage   | \$ | 52,977       | \$                | 62,631                   | \$ | 116,342   | \$    | 115,051   |  |  |
| Deferred equities   |    | 2,547        |                   | 6,099                    |    | _         |       | _         |  |  |
|   |    | 55,524       |                   | 68,730                   |    | 116,342   |       | 115,051   |  |  |
| Retained earnings   |    | 23,924       |                   | 22,455                   |    | 68,022    |       | 73,874    |  |  |
| -   | \$ | 79,448       | \$                | 91,185                   | \$ | 184,364   | \$    | 188,925   |  |  |
|   |    |              |                   |                          |    |           |       |           |  |  |

## LAND O'LAKES, INC. CONSOLIDATED STATEMENTS OF COMPREHENSIVE EARNINGS (Unaudited)

|  | For the Three Months Ended June 30, |         |           | For the Six Months Ended June 30, |         |         |    |         |
|--|-------------------------------------|---------|-----------|-----------------------------------|---------|---------|----|---------|
|  |                                     | 2017    | 2017 2016 |                                   | 2017    |         |    | 2016    |
|  |                                     | ,       |           | (\$ in the                        | usands) |         |    |         |
| Net earnings   | \$                                  | 112,958 | \$        | 134,413                           | \$      | 222,854 | \$ | 238,303 |
| Other comprehensive earnings, net of tax                                     |                                     |         |           |                                   |         |         |    |         |
| Pension and other postretirement adjustments, net of income taxes            |                                     | 3,787   |           | _                                 |         | 7,574   |    | _       |
| Cash flow hedge adjustments, net of income taxes                             |                                     | (64)    |           | (763)                             |         | 491     |    | (3,178) |
| Foreign currency translation adjustments, net of income taxes                |                                     | 1,967   |           | (2,541)                           |         | 3,051   |    | 4,701   |
| Total other comprehensive earnings (loss)                                    |                                     | 5,690   |           | (3,304)                           |         | 11,116  |    | 1,523   |
| Comprehensive earnings   |                                     | 118,648 |           | 131,109                           |         | 233,970 |    | 239,826 |
| Less: comprehensive earnings (loss) attributable to noncontrolling interests |                                     | 33,930  |           | 47,508                            |         | 39,480  |    | 53,248  |
| Comprehensive earnings attributable to Land O'Lakes, Inc.                    | \$                                  | 84,718  | \$        | 83,601                            | \$      | 194,490 | \$ | 186,578 |

## LAND O'LAKES, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

For the Six Months Ended June 30,

|  |            | 2017 2016   |    |                        |  |  |
|--|------------|-------------|----|------------------------|--|--|
|  | (\$ in tho |             |    | usands)                |  |  |
| Cash flows from operating activities:  |            |             |    |                        |  |  |
| Net earnings   | \$         | 222,854     | \$ | 238,303                |  |  |
| Adjustments to reconcile net earnings to net cash provided by operating activities:      |            |             |    |                        |  |  |
| Depreciation and amortization  |            | 98,530      |    | 86,738                 |  |  |
| Amortization of deferred financing costs   |            | 888         |    | (1,737)                |  |  |
| Non-cash patronage income  |            | (1,784)     |    | (2,050)                |  |  |
| Deferred income tax (benefit) expense  |            | 418         |    | (495)                  |  |  |
| Restructuring and impairment   |            | _           |    | 1,890                  |  |  |
| Equity in earnings of affiliated companies   |            | (30,142)    |    | (25,246)               |  |  |
| Dividends from investments in affiliated companies                                       |            | 15,931      |    | 20,820                 |  |  |
| Other  |            | (758)       |    | (612)                  |  |  |
| Changes in assets and liabilities, net of acquisitions and divestitures:                 |            | (,          |    | (==)                   |  |  |
| Receivables  |            | (505,716)   |    | (646,305)              |  |  |
| Inventories  |            | 48,922      |    | 89,410                 |  |  |
| Prepaids and other current assets.   |            | 1,565,239   |    | 1,444,729              |  |  |
| Accounts payable   |            | (197,537)   |    | (159,488)              |  |  |
| Customer advances  |            | (1,587,658) |    | (1,505,740)            |  |  |
| Accrued liabilities  |            | 217,201     |    | 92,701                 |  |  |
| Other assets   |            | (1,148)     |    | (801)                  |  |  |
| Other liabilities  |            | 11,293      |    | 13,620                 |  |  |
|  |            |             |    | (354,263)              |  |  |
| Net cash used by operating activities.   |            | (143,467)   |    | (334,203)              |  |  |
| Cash flows from investing activities:  |            | (163,804)   |    | (105 425)              |  |  |
| Additions to property, plant and equipment   |            | (105,804)   |    | (105,425)<br>(201,242) |  |  |
| Purchase of intangible assets  |            | (05.269)    |    |                        |  |  |
|  |            | (95,268)    |    | (18,203)               |  |  |
| Investments in affiliates.   |            | (3,046)     |    | (460)                  |  |  |
| Net proceeds from sale of investments  |            | 3,903       |    | 517                    |  |  |
| Proceeds from sale of property, plant and equipment                                      |            | 5,034       |    | 3,217                  |  |  |
| Change in notes receivable   |            | (55,898)    |    | 31,079                 |  |  |
| Net cash used by investing activities  |            | (309,079)   |    | (290,517)              |  |  |
| Cash flows from financing activities:  |            | 155 551     |    | 101.010                |  |  |
| Increase in short-term debt  |            | 157,551     |    | 494,343                |  |  |
| Proceeds from issuance of long-term debt   |            | 199,619     |    | 2,203                  |  |  |
| Principal payments on long-term debt and capital lease obligations                       |            | (6,282)     |    | (4,396)                |  |  |
| Cash patronage and payments for redemption of member equities                            |            | (145,513)   |    | (184,019)              |  |  |
| Proceeds from preferred stock issued   |            | 244,506     |    | 113,542                |  |  |
| Preferred stock dividends paid   |            | (16,175)    |    | (10,300)               |  |  |
| Other  |            | (6)         |    | (2,592)                |  |  |
| Net cash provided by financing activities  |            | 433,700     |    | 408,781                |  |  |
| Effect of exchange rate changes on cash and cash equivalents                             |            | 1,244       |    |                        |  |  |
| Net decrease in cash and cash equivalents  |            | (18,846)    |    | (235,999)              |  |  |
| Cash and cash equivalents at beginning of the period                                     |            | 101,024     |    | 341,113                |  |  |
| Cash and cash equivalents at end of the period   | \$         | 83,422      | \$ | 105,114                |  |  |
| Supplementary Disclosure of Cash Flow Information Cash paid during periods for: Interest | \$         | 39,114      | \$ | 34,827                 |  |  |
| Income taxes   |            | 996         |    | 3,138                  |  |  |